

LCCAid:

Life Cycle Cost Analysis for integrative design

User's Guide

version 1.0



1820 Folsom Street | Boulder, CO 80302

303.245.1003 | www.rmi.org

March 2011

1 ACKNOWLEDGEMENTS

The RMI LCCA Tool was developed with funding from Rocky Mountain Institute's Commercial Building Retrofit Initiative. The following staff at Rocky Mountain Institute were involved in its development:

Aaron Buys, Lead Developer
Kendra Tupper, Project Manager
Caroline Fluhrer, Content Support

Additional thanks to all beta testers for their valuable feedback.

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3 OVERVIEW

3.1 ABOUT

This life cycle cost analysis tool was designed to be used by building design professionals (architects, engineers & energy modelers) who have little or no previous experience with financial analysis. The goals in its development were:

1. **Transparency** – Make it as clear as possible how the financial calculations are being done. This has been accomplished by keeping the tool open source. The user can see all the in-cell calculations, as well as all of the user-defined functions and sub-routines that are used.
2. **Simplicity** – Make it easy enough to do that someone with no prior LCCA experience can use the tool. This has been accomplished by utilizing a step-by-step method in which the user starts with the basics and moves on to more detailed information.
3. **Flexibility** – Give users experienced in LCCA the ability to modify and adapt the tool as they see fit. This is done by creating an open source tool within a framework with which most design professionals are familiar – Excel.

3.2 COMPATIBILITY AND SAVING THE FILE

The tool was developed in Microsoft Windows XP SP3 using Office 2007. The file has been saved down to Excel 97-2003 compatibility to provide greater usability. All efforts have been made to avoid compatibility errors, but because the program uses VBA sub-routines, problems may occur due to library locations. These problems occur when Excel is updated and the path of a VBA library is changed. This can be fixed by correcting the path by going to the VBA editor (Alt+F11), choosing Tools/ References, selecting the library which has been modified and browsing to find the correct path.

Additionally, when using Excel 2007, the workbook must continue to be saved as 97-2003 compatible (.xls) as opposed to a 2007 version (.xlsx).

3.3 OTHER TOOLS AND EDUCATIONAL MATERIALS

This tool was developed by Rocky Mountain Institute (RMI) in conjunction with several other software tools and educational materials with the same goal in mind. These other tools and materials include:

- A full day energy modeling training workshop covering modeling fundamentals, best practices for quality control, use of the 90.1 Performance

Rating Method, and strategies for effectively utilizing energy modeling throughout the building life cycle.

- Content development for the BEMbook energy modeling wiki hosted by the International Building Performance Simulation Association (IBPSA) located at http://bembook.su-per-b.org/index.php?title=Main_Page
- A DOE-2.2 model manager, which streamlines parametric runs in DOE-2.2 based modeling software
- EMIT (Energy Model Input Translator), which translates typical design data into energy model input data.
- A weather tool that lets the user import, edit, analyze, visualize, and export weather data from all of the commonly used weather data formats.
- Energy Audit Checklists

LCCAid, along with current and future tools, can be downloaded at:

<http://www.rmi.org/rmi/ModelingTools>

4 GUIDE TO LCCA STEPS

The tool is structured in a step-by-step manner. The following is a description of each step with some tips and tricks along the way. See section 5 for a glossary of terms.

4.1 STEP 1: PROJECT INFO

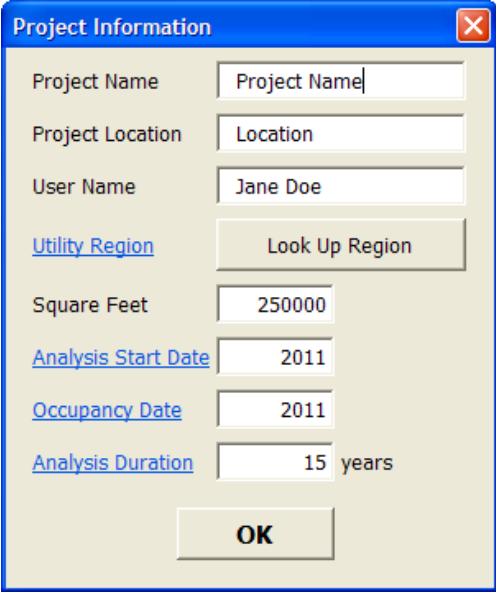
The first step involves entering basic information about the project for which you are performing an LCCA. When you click “Step 1: Project Info”, the form in Figure 1 appears. The following information is required at this time:

Project Name: The name of the project, which will appear on output reports.

Project Location: The location of the project, which will appear on output reports.

User Name: The user may enter their name, which will appear on output reports.

Utility Region: The user can click “Lookup Region” and will have the option of either entering a zip code or choosing from a list of regions on a map of the United States. These regions are



The screenshot shows a window titled "Project Information" with a close button in the top right corner. The form contains the following fields and controls:

- Project Name:** A text input field containing "Project Name".
- Project Location:** A text input field containing "Location".
- User Name:** A text input field containing "Jane Doe".
- Utility Region:** A button labeled "Look Up Region".
- Square Feet:** A text input field containing "250000".
- Analysis Start Date:** A text input field containing "2011".
- Occupancy Date:** A text input field containing "2011".
- Analysis Duration:** A text input field containing "15" followed by the text "years".
- OK:** A button at the bottom of the form.

Figure 1. Step 1: Project Information Form

defined by the EPA eGrid program (www.epa.gov/egrid) and are used to determine the equivalent CO₂ emissions due to electricity production in the region.

Square Feet: The total square footage of the building for which the analysis is being done. Information is for output report purposes only, although it may be reference in any cell by using the variable name *ProjectArea*.

Analysis Start Date: The year in which your analysis starts. This is typically the year in which construction begins, although may be any year the user chooses.

Occupancy Date: The year in which the building is first occupied. This date is used as a default for the start of utility use, and has no effect on the calculations.

Analysis Duration: The length of the analysis period. This value may be any number from 1 to 50 years. The duration starts at the analysis start date, so if the analysis must be 25 years from the start of occupancy and construction lasts for 2 years, then this value should be 27 years.

Once all the information has been entered, click OK and move to step 2.

4.2 STEP 2: GLOBAL INPUTS

This step is where discount, inflation and escalation rates are entered. See the glossary for more information on these. In addition, the user selects which utilities will be used in the analysis and can adjust the CO₂ emission rates for each utility. When the user clicks “Step 2: Global Inputs” the form in Figure 2 pops up.

Global Inputs

Discount and Escalation Rates

Discount Rate Method

Constant Dollars
 Current Dollars

Real Discount Rate %
Inflation Rate %
Nominal Discount Rate N/A %

Water Escalation %

Energy Escalation

Note: For no escalation, select "Use one escalation rate for all utilities" and enter zero.

Use one escalation rate for all utilities %
 Use DOE standard escalation rates
 Enter rates manually for each utility

Utilities and Carbon Emissions

Check all utilities that apply

Utility	Carbon Emissions	Unit
<input checked="" type="checkbox"/> Electricity	<input type="text" value="0.56182"/>	kg CO2e/kWh
<input checked="" type="checkbox"/> Natural Gas	<input type="text" value="0.0532"/>	kg CO2e/kBtu
<input type="checkbox"/> District Steam/Hot Water	<input type="text" value="0.079"/>	kg CO2e/kBtu
<input type="checkbox"/> District Chilled Water	<input type="text" value="0.0665"/>	kg CO2e/kBtu
<input type="checkbox"/> Other	<input type="text" value="0.0792"/>	kg CO2e/kBtu
<input checked="" type="checkbox"/> Water		

Use default carbon emissions
 Manually enter carbon emissions

Carbon Tax

No carbon tax
 DOE forecast carbon tax
 Flat rate carbon tax \$/metric ton

Figure 2. Step 2: Global Inputs Form

In this form, the user may enter the following information:

Discount Rate Method: The user chooses either constant dollars or current dollars. The constant dollar method ignores inflation, while the current dollar method accounts for inflation.

Real Discount Rate: The real discount rate is the rate at which future costs are discounted to the present. If constant dollars are chosen, the real discount rate is equal to the nominal discount rate. This rate is typically set by the project's owner/ funder as a targeted rate or return.

Inflation Rate: The inflation rate is the rate at which the price of goods and services increases annually. This rate is only used when current dollars are selected.

Nominal Discount Rate: The nominal nominal discount rate is calculated using the following equation:

$$n = (1+d)(1+i) - 1 \quad \text{Equation 1}$$

where n is the nominal discount rate, d is the real discount rate and i is the inflation rate. The nominal rate is the rate used in the workbook to discount all cash flows to present dollars.

Escalation Rates: Escalation rates are rates at which the price goods and services increase annually above inflation. This tool lets you account for escalation of all energy sources and water. DOE projected escalation rates for energy sources are built in and may be used by selecting the “Use DOE standard escalation rates” radio button and selecting the state where the project is located from the drop down list to the right. Currently, these rates are taken from the 2010 Supplement to NIST Handbook 135.

Utilities: The user should select from the list all utilities to be analyzed. Only selected utilities will show up on forms in following steps.

Carbon Emissions: You may choose to use the default carbon emission factors, which are based on EPA data, or you may choose to enter your own custom rates. These emissions are used to calculate carbon savings, and the emissions for electricity may also be used in carbon tax calculations.

Carbon Tax Method: You must choose one of three scenarios – no carbon tax, DOE forecast carbon tax, or flat rate carbon tax. The DOE forecasts are taken from the 2010 Supplement to NIST Handbook 135. Carbon taxes only apply to electricity, and are calculated based on the utility emissions rate entered in this step.

After completing step 2, click OK and go to step 3.

4.3 STEP 3: ADD/EDIT/DELETE BASELINES

Step 3 is the first instance where energy model outputs or other energy use data is required. In this step, you create baselines that will be associated with your energy efficiency measures. These baselines should be carefully defined to provide the most insightful benchmark for the energy efficiency measures. Baselines may likely be created for each system (HVAC, lighting, etc.), or for specific components (e.g. windows), or possibly for the whole building. For new buildings, the baselines may be ASHRAE 90.1 compliant systems. For an existing building, the baseline may be current systems.

When the “Step 3” button is clicked, the form in **Error! Reference source not found.** appears.

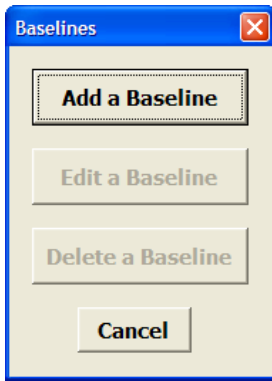


Figure 3. Add/Edit/Delete a Baseline

From here you may choose to add, edit or delete a measure. Each of these options is described in detail below.

4.3.1 Adding a Baseline

When you select “Add a Baseline,” you will be prompted to enter a name for the baseline along with any notes (see Figure 4 **Error! Reference source not found.**).

Here, you enter the name of the baseline and any notes that go along with it. You may also check the box to copy utility data from a previously entered baseline. It is generally useful to enter utility data at the whole building level for every baseline even if that baseline is for a specific system or component. This will let you account for integrative benefits such as reduced cooling loads due to reduced lighting power.

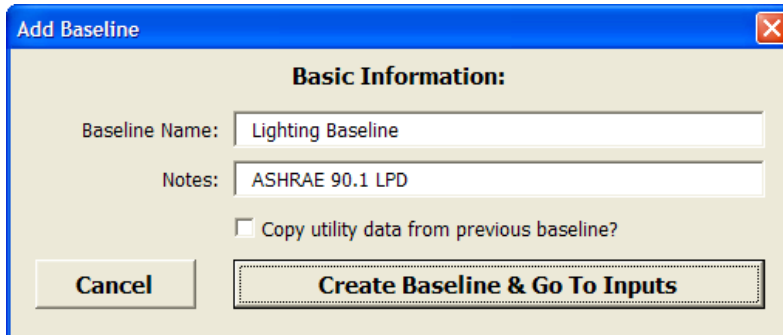


Figure 4. Basic Baseline Information

Once you click “Create Baseline & Go To Inputs” the tool will automatically add an entry in the “Baseline Data” tab for the baseline you have just created and a form will pop up for you to enter utility data (See Figure 5).

Utility data for baseline 'Baseline'

Directions: Enter ABSOLUTE annual use and cost for each utility under the appropriate column. Do not enter net savings - the values entered here will be subtracted from baseline values to determine marginal use and cost. If values vary from year to year, check the box next to the "Enter Manually" button and press the button to enter data for each year individually.

	Annual Use	Annual Cost	Notes
Electricity (MWh)	100 <input type="checkbox"/> Enter Manually	10000 <input type="checkbox"/> Enter Manually	
Natural Gas (MMBtu)	500 <input type="checkbox"/> Enter Manually	5000 <input type="checkbox"/> Enter Manually	
Water (1000 gal)	1000 <input type="checkbox"/> Enter Manually	3000 <input type="checkbox"/> Enter Manually	

Annual Use Start Date: 2013 (Choose year in which utility use begins, default is Occupancy Date)

Continue to Costs

Figure 5. Baseline Utility Data

This form allows you to edit the baseline annual use and cost for each utility, as well as add notes on the data. You can also choose the year in which the utility data should begin (**Annual Use Start Date**). This input gives you the opportunity to delay the utility use while the building is under construction. This value defaults to the **Occupancy Date** entered during Step 1: Project Information.

If the annual use or cost is not constant over the life of the building, you may click the check box next to the input box and click the adjacent “Enter Manually” button to enter the data for each year separately. The manual entry option is available for most data inputs in LCCAid.

When the button is clicked, the form in Figure 6. Manual Entry FormFigure 6 appears.

The manual entry form is automatically populated with one input box for every year of the analysis period. You can enter the values for each year separately, or you may use the default value function located in the lower left corner to populate every box with a default value and then change only the years that deviate from the default. When you are done, click the save button to return to the baseline utility form.

Yearly Input

Entering Values for: Baseline 'Baseline' Electricity Use

Directions: Enter your data for each year. To fill using a default value, use the input and button at the bottom of this window.

2012	<input type="text" value="0"/>	2022	<input type="text" value="100"/>	2032	<input type="text" value="100"/>
2013	<input type="text" value="100"/>	2023	<input type="text" value="100"/>		
2014	<input type="text" value="100"/>	2024	<input type="text" value="100"/>		
2015	<input type="text" value="100"/>	2025	<input type="text" value="100"/>		
2016	<input type="text" value="100"/>	2026	<input type="text" value="100"/>		
2017	<input type="text" value="100"/>	2027	<input type="text" value="100"/>		
2018	<input type="text" value="100"/>	2028	<input type="text" value="100"/>		
2019	<input type="text" value="100"/>	2029	<input type="text" value="100"/>		
2020	<input type="text" value="100"/>	2030	<input type="text" value="100"/>		
2021	<input type="text" value="100"/>	2031	<input type="text" value="100"/>		

Default Value: **Fill** Enter a number and click "Fill" to set all years to a default value.

Cancel **Save**

Figure 6. Manual Entry Form

Once you are done with the utility data, click the “Continue to Costs” button. The form in Figure 7 will appear.

Costs for baseline 'Lighting Baseline'

Directions: Enter capital costs and costs for OM&R, Rebates & Incentives, Taxes and Other costs in the appropriate spaces.

Capital Costs	Operation, Maintenance & Repair Costs	Rebates & Incentives
<u>Cost Type</u> <input type="text" value="One Time Cost"/>	<u>Cost Type</u> <input type="text" value="Recurring Cost"/>	<u>Cost Type</u> <input type="text" value="One Time Cost"/>
<u>Initial Cost</u> <input type="text" value="50000"/>	<u>Annual Cost</u> <input type="text" value="1000"/>	<u>Cost</u> <input type="text" value="0"/>
<u>Date</u> <input type="text" value="2012"/>	<u>Start Date</u> <input type="text" value="2013"/>	<u>Date</u> <input type="text" value="2012"/>
<u>Salvage Value</u> <input type="text" value="0"/>	<u>End Date</u> <input type="text" value="2032"/>	
<u>Notes:</u> <input type="text"/>	<u>Notes:</u> <input type="text"/>	<u>Notes:</u> <input type="text"/>
Taxes	Other Costs	
<u>Cost Type</u> <input type="text" value="Carbon Tax"/>	<u>Cost Type</u> <input type="text" value="Recurring Cost"/>	Return to Utilities
	<u>Annual Cost</u> <input type="text" value="0"/>	Finish & Save
	<u>Start Date</u> <input type="text" value="2013"/>	
	<u>End Date</u> <input type="text" value="2032"/>	
<u>Notes:</u> <input type="text"/>	<u>Notes:</u> <input type="text"/>	

Figure 7. Cost Input Form

In this form, you enter all of the costs for the baseline. These include the following:

Capital: Capital costs include all equipment and installation costs. If the life of the equipment is shorter than the length of the study period, then you will need to also account for replacement costs by selecting the “Periodic Replacement” option in the Cost Type drop down menu. You can also enter a salvage value, which will be accounted for in the last year of the study period.

Operation, Maintenance & Repair (OM&R): OM&R costs should account for any planned equipment operating, maintenance or repair budgets, such as replacing light bulbs, HVAC filters, or fan belts.

Rebates & Incentives: Rebates & Incentives include any tax credits or utility rebates that are associated with implementing the measure. A useful database for these incentives can be found at [http:// www.dsireusa.org/](http://www.dsireusa.org/).

Taxes: In this field, you may select “Carbon Tax” from the drop down menu, and the carbon taxes will automatically be calculated based on the scenario you selected in Step 2. Otherwise, you may input your own tax costs in a manner similar to the other costs.

Other Costs: This is a catch-all category for the user to enter any costs that do not fall under any of the previous categories. At this time, there is not an option to create additional cost categories, so all miscellaneous costs should be summed up and entered under this category.

All costs entered in this form are assumed to be negative cash flows, with the exception of Rebates & Incentives.

4.3.2 Editing a Baseline

When you select “Edit a Baseline,” you may select the baseline you wish to edit (or if there is only one baseline, it will automatically be selected). After selecting the baseline, the form in Figure 8 will appear. From this form you can access the utility and cost forms in Figures 5 & 7.

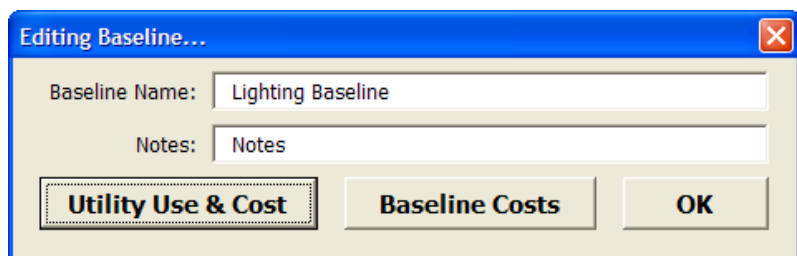


Figure 8. Edit Baseline

You may also edit baseline data directly in the “Baseline Data” tab, or you may edit baseline name and notes in the “Baseline Summary” tab.

4.3.3 Deleting a Baseline

You may need to delete a baseline during your analysis. To do so, select “Delete a Baseline” from the Add/ Edit/ Delete dialog box. Select the baseline you wish to delete from the dialog box that appears. You will be asked to confirm that you want to delete the baseline. If so, select “Yes” and it will be deleted. Be careful when deleting a baseline, because there is no way to retrieve it once it has been deleted.

4.4 STEP 4: BASELINE OUTPUT REPORTS

After entering your baselines, you can access a summary of the baselines by clicking the “Step 4: Baseline Output Reports” button. This will take you to the FEMP Baseline Summary tab. See Table 1 for an example.

Table 1. Baseline Summary Report

Project Name:	Project Name	Discount Rate:	8%
Project Location:	Boulder, CO	Inflation Rate:	N/A
User Name:	Jane Doe	Nominal Rate:	8%
Base Year:	2012	Escalation Type:	DOENIST
Occupancy Date (Service Date):	2013		
Study Length:	21 years		

Lighting Baseline			
Notes	Notes		
	Present Value	Annual Value	Qualitative Benefits
Capital Costs	(\$10,000)	(\$998)	
Salvage Costs	\$0	\$0	
Energy Costs	(\$153,072)	(\$15,282)	
Water Costs	(\$45,228)	(\$4,515)	
OM&R Costs	(\$982)	(\$98)	
Rebates & Incentives	\$0	\$0	
Taxes	(\$58,348)	(\$5,825)	
Other Costs	\$0	\$0	
Total	(\$267,629)	(\$26,718)	

4.5 STEP 5: ADD/EDIT/DELETE MEASURES

Step 5 is where you enter all energy efficiency measures for the project. Start by clicking the “Step 5: Add/ Edit/ Delete Measures” button. From here you may choose to add, edit or delete a measure. Each of these options is described in detail below.

4.5.1 Adding a Measure

When you select “Add a Measure,” you will be prompted to enter a name for the measure along with any notes, as well as select a baseline for the measure (see Figure 9 **Error! Reference source not found.**).

Figure 9. Add a Measure

After entering this information, click “Create Measure”. The tool will automatically add an entry in the “Measure Data” tab for the measure you have just created and a form will pop up for you to enter utility data for the measure. This form is identical to the form in Figure 5 **Error! Reference source not found.** and requires all of the same data. Utility data entered in this form should be absolute utility use and cost for the measure, NOT utility savings for the measure.

The next step is entering costs for the measure. This form is identical to the form in Figure 7, and all the same data is required.

Once you have completed the utility and cost inputs, click “Continue to Qualitative Benefits” to move on to the final step of the “Add a Measure” process. This will take you to the Qualitative Benefit form (see Figure 10).

Qualitative benefits are advantages of measure to which a quantitative dollar amount cannot be assigned. This form affords you the opportunity to record these advantages for consideration. Four common benefits are listed for you, but you may also record your own in the space below. These benefits are often ignored in a conventional LCCA because they cannot be incorporated into typical financial

Figure 10. Qualitative Benefits

metrics. However, they could be the deciding factor between two measures with similar metrics.

Once the qualitative benefits have been entered, click “Finish & Save”.

4.5.2 Editing a Measure

Now that you have created a measure, you may wish to edit it. When you select “Edit a Measure” you will be asked to select a measure to edit from the list of measures that have already been created.

The process for editing a measure is similar to editing a baseline. From the dialog box that pops up, you may edit the measure name and notes or select a different baseline. You may also choose to edit the utility data, costs or qualitative benefits by clicking on the buttons at the bottom of the window. Clicking any of these three buttons will bring up the same forms which were used to add the measure.

You may also edit measure data directly in the “Measure Data” tab, or you may edit measure name, notes and baseline description in the “Measure Summary” tab.

4.5.3 Deleting a Measure

Deleting a measure is the same as deleting a baseline. Be careful, because you cannot retrieve a measure once it has been deleted.

4.6 STEP 6: MEASURE OUTPUT REPORTS

After entering your efficiency measures, you may want to compare measures or look at a summary of financial indicators for a specific measure or measures. This step gives you the option to view or create five different reports:

Cash Flow vs. Time: This report gives you the opportunity to plot discounted cash flow over the analysis period for any combination of measures. The plot shows the accumulated net present value for each measure at each year. See Figure 11 for an example.

NPV Bar Graph: This report compares the NPV of selected measures on a bar graph. See Figure 12.

NPV vs. Carbon Reduction: This report plots the NPV for each selected measure against that measure’s total carbon reduction. The best location for a measure on this graph is toward the upper right (maximum NPV with maximum CO₂ reduction). See Figure 13.

Summary LCC (FEMP Standard): This is a text report designed to mimic the summary LCC report from the BLCC5 software. See Table 2 for an example.

Measure Financial Metrics: This report is a summary for all measures of typical financial metrics such as net present value, discounted payback period, savings to investment ratio, adjusted internal rate of return and levelized cost of efficiency. In addition, energy, carbon and water savings are also listed. See Table 3.

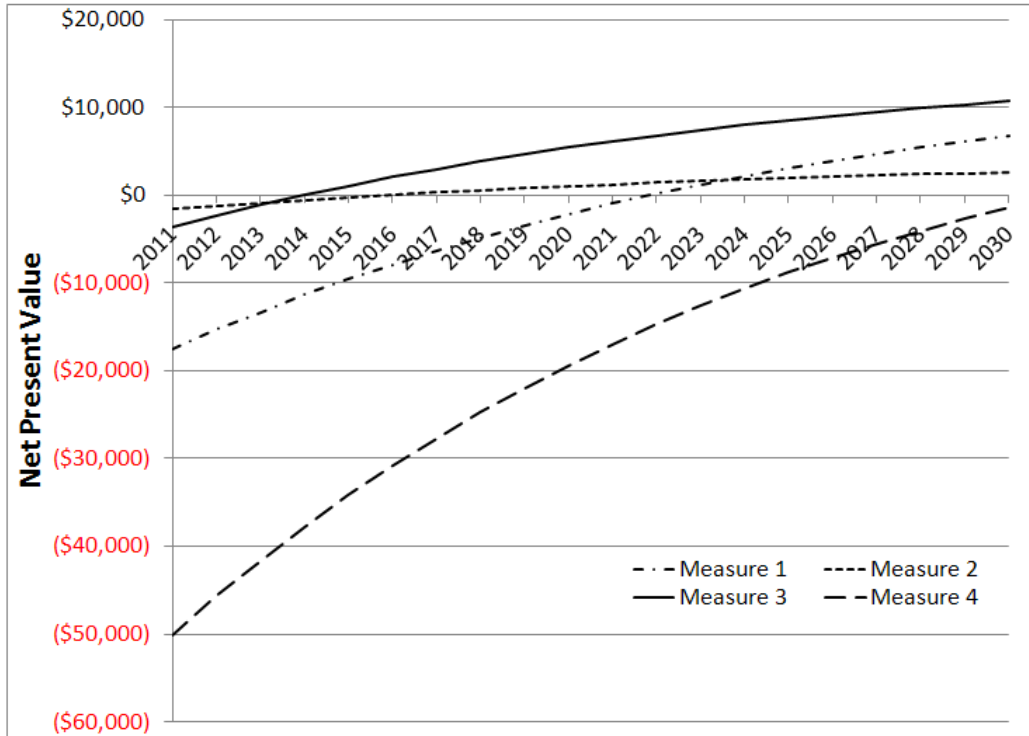


Figure 11. Cash Flow vs. Time Example

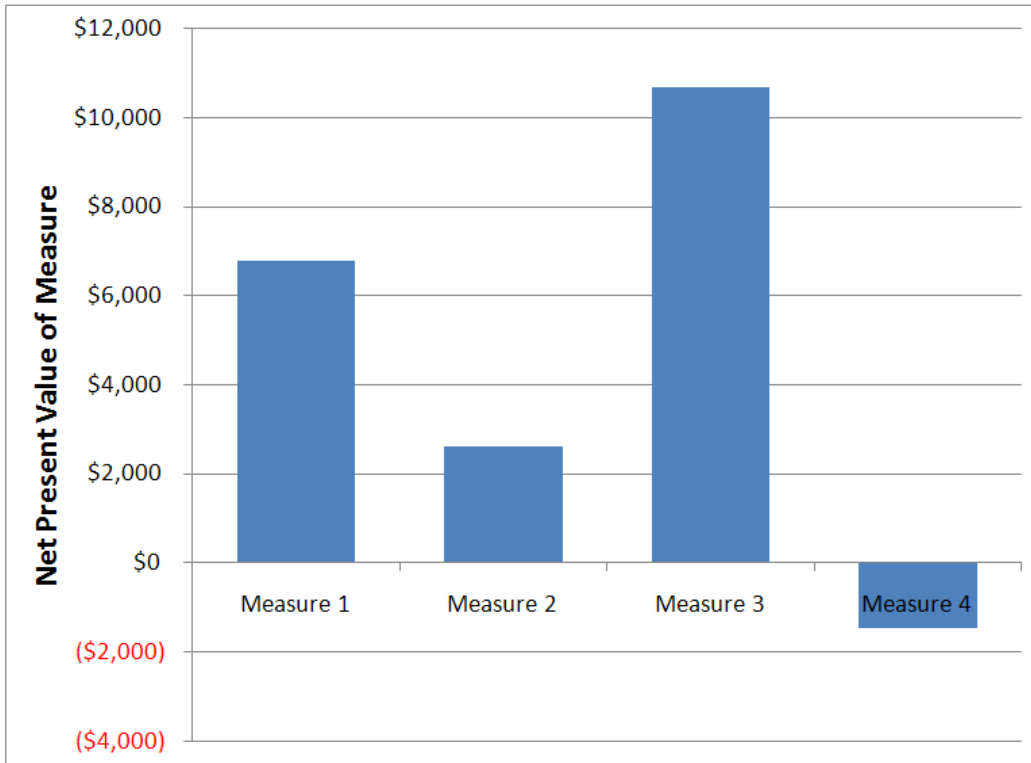


Figure 12. NPV Bar Graph Example

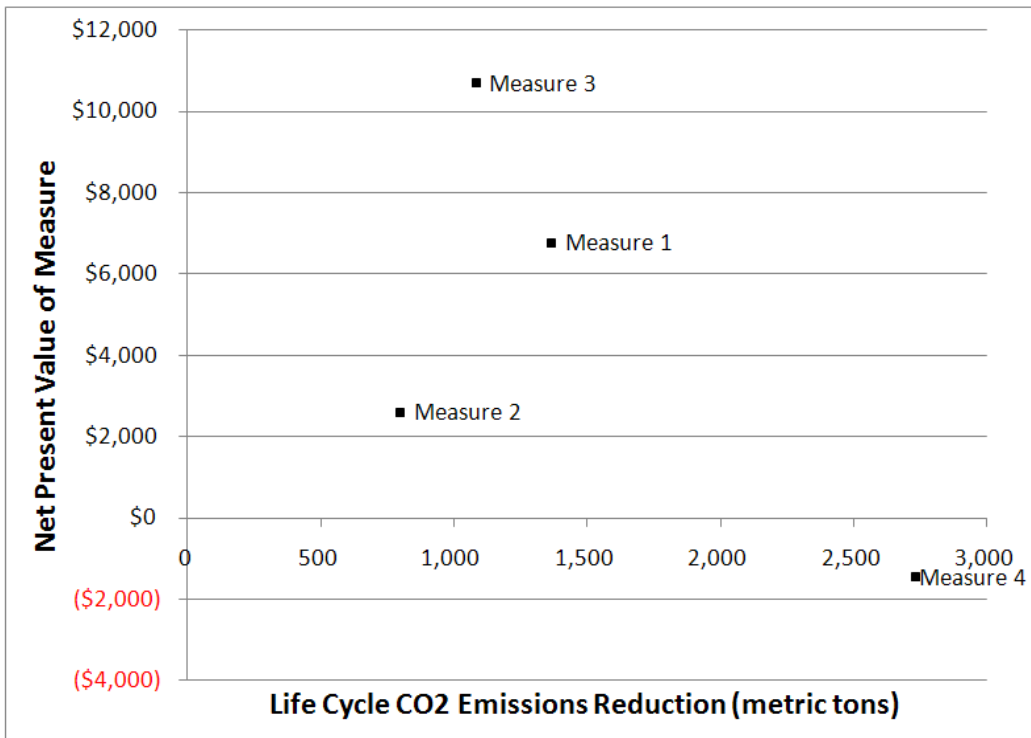


Figure 13. NPV vs. Carbon Reduction Example

Table 2. Summary LCC Example

Project Name:	Project Name	Discount Rate:	8%
Project Location:	Location	Inflation Rate:	N/A
User Name:	Jane Doe	Nominal Rate:	8%
Base Year:	2011	Escalation Type:	DOE/NIST
Occupancy Date (Service Date):	2011		
Study Length:	20 years		

Measure 1			
Notes:	Note 1		
Baseline Description:	Baseline 1		
	Present Value	Annual Value	Qualitative Benefits
Baseline Initial Capital Costs	\$50,000	\$5,093	
Baseline Salvage Costs	\$0	\$0	
Measure Initial Capital Costs	(\$70,000)	(\$7,130)	
Measure Salvage Costs	\$0	\$0	
Net Measure Energy Costs	\$26,775	\$2,727	
Net Measure Water Costs	\$0	\$0	
Net Measure OM&R Costs	\$0	\$0	
Net Measure Rebates & Incentives	\$0	\$0	
Net Measure Other Costs	\$0	\$0	
Total	\$6,775	\$690	

Table 3. Measure Financial Metrics Example

Measure	Notes	Baseline	Net Present Value	Discounted Payback Period	Savings to Investment Ratio	Adjusted Internal Rate of Return
Reduced LPD	30% reduction in LPD	Lighting Baseline	\$1,513	12.64	1.061	9.58%

table
cont'd:

Levelized Cost of Efficiency (\$/MMBtu)	Energy Use Reduction			CO2 Emissions Reduction		Water Reduction	
	Cost Savings	MMBtu	%	Metric Tons	%	1000 gal	%
\$54.46	\$9,143	483	2.9%	102	6.1%	0	0.0%

4.7 STEP 7: ADD/EDIT/DELETE BUNDLES

A bundle is a combination of individual energy efficiency measures. The purpose of bundling is to evaluate the synergistic benefits of measures. This practice supports integrative design and allows for more cost-effective measures to absorb the cost of measures that do not “pay for themselves,” leading to a more efficient design with more qualitative benefits. Bundling measures also often leads to downsizing mechanical systems because a specific collection of measures can greatly reduce heating and cooling loads.

When you click on “Step 7: Add/ Edit/ Delete Bundles,” you will see the dialog box in Figure 14. To create a bundle, click “Add a Bundle” and you will see the Add a Bundle form (Figure 15).

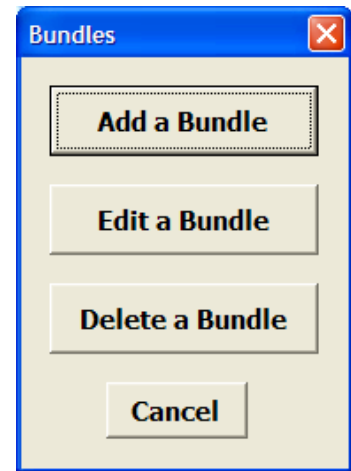


Figure 14. Add/Edit/ Delete a Bundle

A form titled "Add a Bundle" with a close button (X) in the top right corner. It has a section titled "Basic Information:" with a text box containing: "A bundle is a set of efficiency measures that are combined to take advantage of integrated design benefits or improve financial attractiveness. Click below to learn more:". Below this is a button "Learn More About Bundles". There is a "Bundle Name:" label followed by a text box containing "Maximum Carbon Reduction". Below that is a "Notes:" label followed by an empty text box. To the left of a list box is the text "Select measures to include in this bundle:". The list box contains one item: "Measure 2 Reduced Lighting Power". At the bottom are two buttons: "Cancel" and "Create Bundle".

Figure 15. Add a Bundle Form

From this form, you may name the bundle and insert any notes. Then, select all the measures you would like to bundle and click “Create Bundle.” A bundle will be created by summing up all costs from each measure in each category. This process assumes that no measures interact with each other – that is, all savings from each measure are fully realized when the measures are combined.

Of course, this assumption is not necessarily true. As mentioned above, oftentimes the mechanical systems can be downsized when several measures are combined. Therefore, after making a preliminary bundle of measures, you should resize the mechanical systems, and re-evaluate the energy operating cost savings and capital cost of the

bundle. This re-evaluation will not require as much as effort as was required to create the initial estimates, because you can combine measures with relative ease using parametric runs in energy modeling software and revise the initial cost estimates without much added effort.

Once you have created your bundles, you may edit and delete them in the same manner in which measures are edited and deleted. See Section 4.5.2 and 4.5.3 for details on these processes.

4.8 STEP 8: BUNDLE OUTPUT REPORTS

Once you have created your bundles, you may create the same reports as are available under Step 6. See Section 4.6 for a summary and examples of these reports.

4.9 STEP 9: SENSITIVITY ANALYSIS

After completing the input of all baselines, measures and bundles, it is useful to do sensitivity analysis to determine what variables have the most impact on the financial results of your LCCA. Click on the “Step 9: Sensitivity Analysis” button to access this feature, and the following form appears:

The screenshot shows a dialog box titled "Sensitivity Analysis". It has two main sections for selection. The first section, "Select parameter to vary:", has radio buttons for "Discount Rate" (selected), "Inflation Rate", "Water Escalation Rate", "Utility Emissions", "Carbon Tax", and "Energy Escalation Rates". Below this is an "OR" label and a checkbox "Select multiple parameters to vary in a single analysis:" which is unchecked. Under the checkbox is a list box containing "Discount Rate", "Inflation Rate", "Utility Emissions", "Water Escalation Rate", and "Energy Escalation Rates". The second section, "Select output value to record:", has radio buttons for "Net Present Value" (selected), "Discounted Payback Period", "Savings to Investment Ratio", "Adjusted Internal Rate of Return", "Levelized Cost of Efficiency", "Energy Cost Savings NPV", "Life Cycle Energy Savings (MMBtu)", "Life Cycle CO2 Reduction (MT)", and "Life Cycle Water Savings (1000 gal)". At the bottom are "Cancel" and "OK" buttons.

Figure 16. Sensitivity Analysis

From here you may select a single parameter to vary with the radio buttons in the first column, or you may check the multiple parameters box and select several parameters. You must also select the output value you would like to record.

If you select a single parameter, the form in Figure 17 pops up. Here you will enter the minimum and maximum values you wish to explore and select the number of steps between the minimum and maximum. Click “OK” and the outputs are calculated for all measures and bundles. The results are compiled on the Sensitivity tab.

If you choose multiple parameters, the form in Figure 18 will pop up. Here you may enter any combination of parameters. Click “Load Current Values” to populate the parameters with their current setpoints. Once you are finished entering the parameter values, click “OK” and the results are compiled.

The screenshot shows a dialog box titled "Sensitivity Analysis" with a close button (X) in the top right corner. The main content area is titled "Parameter: Discount Rate". Below this, there are three input fields: "Minimum" with a value of 0, "Maximum" with a value of 0, and "Number of Steps" with a value of 10. At the bottom of the dialog, there are two buttons: "Back" and "OK".

Figure 17. Single Parameter Sensitivity

The screenshot shows a dialog box titled "UserForm1" with a close button (X) in the top right corner. At the top left, there is a "Number of Scenarios (Max 10)" dropdown menu set to 10. To its right are three buttons: "OK", "Back", and "Load Current Values". Below this is a table with 10 columns representing scenarios and several rows representing parameters. The parameters and their values across the 10 scenarios are as follows:

	1	2	3	4	5	6	7	8	9	10
Discount Rate	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08	0.08
Electricity Emissions (kg/kWh)	0.5618	0.5618	0.5618	0.5618	0.5618	0.5618	0.5618	0.5618	0.5618	0.5618
Water Escalation Rate	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05
Electricity Escalation Rate	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02
NG Escalation Rate	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02
Carbon Tax	Default	Default	Default	Default	Default	Default	Default	Default	Default	Default

At the bottom of the form, there is a note: "Note: Enter a number in \$/ton OR enter DOE scenarios as "High", "Low", or "Default"".

Figure 18. Multiple Parameter Sensitivity

5 GLOSSARY

The following is list of terms used in the tool and their definitions or descriptions.

Utility Region: For projects inside the United States, enter the four-letter eGrid acronym for the region where the building is located. Click “Show Map” for a map of all U.S. regions. For projects outside the United States, enter the name of the country where the building is located. This input will inform the default [carbon emissions](#) values used in the analysis.

Analysis Start Date: This is the year in which the first cash flow of any type (usually capital cost) will occur. Note that this year will also be the reference year if constant dollars will be used.

Occupancy Start Date: Enter the year in which the building will first be occupied. This can also be thought of as the analysis start date plus the expected construction time. This date is used as a default start date for annual costs for energy, but otherwise has no effect on the analysis.

Analysis Duration: Enter the length over which the life cycle cost analysis will be conducted (e.g. the number of years for which you want to account for cash inflow or outflows). For federal projects, this is 40 years from occupancy (per EISA 2007). For private sector projects this typically ranges from 5 – 15 years. Because this is such a critical input, it should be discussed with and agreed upon by the client project manager.

Discount Rate Method: For the analysis, you can choose if you’d like to use “constant dollars” or “current dollars.” If you choose constant dollars, the value of a dollar is kept constant throughout the analysis. This means the analysis will not account for inflation and a [real discount rate](#) will be used. If you choose current dollars, the value of the dollar changes over time to account for inflation. If this option is selected, a [nominal discount rate](#) will be used.

As an example, if the analysis is done using constant dollars, everything will be in the reference year (e.g. 2011) dollars. Thus, a chiller that might cost \$500k in 2010 will also cost \$500k in 2011 dollars in 2015 (unless you think the actual cost of the item will change above or below inflation). If the analysis is done in current dollars, the chiller will cost say \$537k in 2015 in 2015 dollars (due to inflation).

Because the LCC method discounts everything back to the present year, the use of constant versus current dollars will not affect the total LCC, though it will affect the SIR and IRR values. Thus, this is an input that should be discussed with the client project manager, as some clients will prefer to include inflation and some will not.

It should be noted that inflation is not the same as the time value of money. Even if inflation is ignored in the analysis, \$10 today is still worth more than \$10 five years from now. This is because you could take that \$10 today, invest it, and have more than \$10 in five years. If you received the \$10 in five years, you would have no opportunity to have more than \$10. Thus, money is always worth more today than tomorrow. This fact is accounted for by the [real discount rate](#).

Real Discount Rate: The real discount rate is the rate at which future costs are discounted to the present. Essentially the real discount rate accounts for the time value of money (that money today is worth more than money tomorrow). For example, at a real discount rate of 5%, a cost of \$100 incurred in 2012 would equal \$95 in 2011, and a cost of \$100 incurred in 2013 would equal \$90.25 in 2011 ($100 \times (1 - 0.05)^2$). If you chose constant dollars as your discount rate method, which means you are excluding inflation, then you need only enter a real discount rate. If you want to include inflation, you should use the [nominal discount rate](#).

Nominal Discount Rate: If you chose current dollars as your discount rate method, then the nominal discount rate will be used to account for both the time value of money and for inflation when calculating present value. This number is automatically calculated from the real discount rate and the inflation rate according to the formula:

$$d_{nominal} = (1 + d_{real}) \times (1 + i) - 1$$

Inflation Rate: If you chose current dollars as your discount rate method, you must enter an inflation rate. The inflation rate is the average rate at which the purchasing power of a unit of currency decreases each year. For example, at an inflation rate of 1%, \$100 in 2011 equals \$101.01 in 2012 equals \$102.03 in 2013.

Construction Escalation: The rate at which real construction costs increase each year above and beyond inflation. For example, if you know steel prices are headed up or that there will be a shortage for the next 3 years for wind turbines, you should account for that here.

Water Escalation: The rate at which the real cost of water increases each year. Because the cost of utilities does not generally match general inflation, this is the If you chose constant dollars as your discount rate, then this should be a real rate. Otherwise it should be a nominal rate.

Energy Escalation: The rate at which real energy costs increase each year. This rate can be constant for all utilities, constant at different rates for each utility or vary annually by utility. NIST releases energy price forecasts for the next 30 years for several different energy sources in their annual supplement to Handbook 135.

Utilities and Carbon Emissions: In this section, check the boxes next to each utility that you would like to account for in your analysis. If necessary, select the type of utility.

Carbon Emissions: This is understood as the carbon content of each utility, in appropriate units. It is recommended to use the default carbon emissions, which are provided by the EPA and EIA. However, if you know the carbon emissions for your area and wish to enter them, you may do so.

Baseline Utility Use: The baseline utility use is the consumption of utilities for your baseline building. Examples of a baseline building include historic utility data, an ASHRAE 90.1-2007 building energy model, a baseline model that meets federal requirements for fossil fuel requirements, or specific baseline systems. It is up to you to define your baseline building and ensure that all alternatives correctly reference that building.

Measure Utility Use: On the following forms that allow you to enter information for individual energy efficiency measures, you should enter information as if just this one measure and no other measures were implemented. Later, in the process you can choose to “bundle” measures together and adjust these inputs accordingly.

Electricity: Total annual electricity use for your baseline building in kWh. This can be taken from a building simulation model, determined from an energy model, or be based upon actual utility bills.

Natural Gas: Total annual natural gas use for your baseline building in kBtu. This value should include natural gas used for heating, on-site electricity production (i.e. cogeneration), cooling (i.e. absorption chilling), cooking, or any other use.

District Heat: Total annual purchased district heat for your baseline building in kBtu. This should be entered as site energy. The default CO₂ emission factor for district heat adjusts for source efficiency.

District Chilled: Total annual purchased district cooling for your baseline building in kBtu. This should be entered as site energy. The default CO₂ emission factor for district heat adjusts for source efficiency.

Other Fuel: If other fuels such as heating oil, coal, or weapons grade plutonium are used in the baseline building, please enter them here.

Water: Total annual water use for your baseline building in US Gal/ year.

6 FREQUENTLY ASKED QUESTIONS

What is this workbook for? This workbook is intended to assist project teams make recommendations about cost-effective bundles of energy efficiency measures that maximize energy savings through the application of life cycle cost analysis (LCCA).

What is LCCA? As defined by NIST, LCCA “is an economic method of project evaluation in which all costs arising from owning, operating, maintaining, and ultimately disposing of a project are considered to be potentially important to that decision.”¹ Because LCCA considers all relevant cash flows over a specified period of time and accounts for the time value of money, it estimates the total cost-effectiveness of project alternatives better than simple payback or first cost.

How long does it take to do this analysis? Using this spreadsheet should only take a few hours. Collecting the necessary inputs, thinking about how to create bundles, and discussing outputs with clients typically takes weeks or months.

What kinds of outputs does it generate?

Provided with the necessary inputs, this spreadsheet will provide the life cycle cost, net savings (compared to other alternatives or a baseline), savings-to-investment ratio, adjusted internal rate of return, and simple payback for individual measures and for bundles of measures. The project team should determine the decision-making process and metrics prior to beginning the analysis.

What inputs are required?

Core inputs include energy use, energy cost, operations & maintenance costs, and capital costs. However, any other desired cost or benefit (e.g. rebates, increased revenue, white tag credits) can be included in the analysis. Because LCCA is useful in deciding amongst alternatives, these types of inputs will be required for each baseline or measure that will serve as an alternative.

7 REFERENCES

2007 ASHRAE Handbook-HVAC Applications

¹ NIST Handbook 135, Section 1.1